



## Attractive Regional Investment Model for Investors

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**Abstract:** The primary objective of this research is to analyze the potential of the region's limited natural resources, man-made natural resources, and human resources for marketing purposes. By doing so, the regional government can boost the local economy, reduce reliance on financial aid from the central government, and gradually become self-sufficient. This requires a creative approach to fund allocation, whether from the General Allocation Fund (DAU) or Regional Own Revenue (PAD), in an appropriate and fair manner. The local government must also focus on marketing the region's unique products and creating a competitive advantage to attract investors. The ability to attract Special Allocation Funds from the central government is also crucial for the successful implementation of development programs, both social and economic. Effective marketing of regional potentials can generate profits and benefits for the sustainable welfare of the people in the region. The study revealed that investors consider the physical infrastructure and human resources available in the region when making investment decisions.

**Keywords:** Regional Potential, Investor's Decision, Investment

### INTRODUCTION

To develop regional economies and make the most of their potential, local governments must prioritize good governance. This means avoiding unnecessary expenses resulting from inefficient investments made by officials who don't understand the value of maximizing their region's potential. Instead, Regional Governments should analyze opportunities and take strategic marketing steps to promote their products and attract investors. By using a strategic marketing mix, they can increase consumer and investor interest in their region's development programs and priorities, ultimately leading to optimal results. The challenge of socially-charged regional development lies in its limited budget, which cannot generate sufficient revenue for sustainable growth. Therefore, a thorough analysis of the marketing mix of regional potential is crucial in identifying priority areas for investment. This approach helps investors navigate the direction and goals of the region while also providing promising investment opportunities. By marketing the potential of a region, the regional government can create a comprehensive and sustainable development program, engaging third-party partners in joint

operational and venture cooperation. Such an approach can yield short, medium, and long-term benefits for all involved.

The function of marketing is crucial to achieving corporate objectives and encompasses both internal and external activities. Kotler & Armstrong (2001:6) describe marketing as a social and managerial process that involves individuals and groups striving to satisfy their needs and wants through innovative products, value offerings, and exchanges. Ultimately, the fundamental goal of marketing is to cater to the consumer's requirements and fulfill their needs.

To remain viable, companies and governments must leverage their regional strengths to gain a Competitive Advantage over rivals. Achieving excellence in service marketing mix programs is one effective way to distinguish themselves. Meanwhile, regional governments must prioritize community interests and trust when promoting regional strengths such as tourism, industry, and education. By implementing marketing mix programs that showcase these assets, they can attract investors and support economic growth.

The marketing mix for regional potential shares similarities with service marketing mix, as both require marketers to identify and analyze their target market. When creating a regional potential marketing mix, local governments must ensure that their strategies align with their target market, such as investors. Traditional 4P (Product, Price, Place, Promotion) strategies may not suffice, as regional potential characteristics embody service features that include intangibility, inseparability, variability, and perishability.

"The service marketing mix" comprises seven controllable elements: product (service), price, place, promotion, participants, physical evidence, and process. This marketing tool gives organizations engaged in services a competitive edge by shaping their strategy to meet consumers' expectations and achieve high service and customer value. Competitive position within their target market is ultimately determined by how well these elements are managed. This valuable insight was shared by Haksever, Render, Russell, and Murdick in their 2000 publication (pp. 131-132).

Describing the seven components of the service marketing mix mentioned earlier, we can break them down as follows: A product refers to a tangible item, a service, or a blend of both that is provided to the intended audience. It is the primary component of the marketing mix, and comprehending it is vital for the creation of the subsequent marketing mix that is tailored to suit the product type. The expenditure required for purchasing a company's products is referred to as the price or cost. While determining this value, it's crucial to consider factors like demand, production expenses, competitors' pricing, market conditions, and the target audience.

Effective place management involves the well-planned and executed distribution of products through strategic service locations. This ensures that the right products are available at the right place and time, and in appropriate quantities to meet the needs and preferences of consumers. In the case of manufacturing, a distribution channel such as zero, two-level, or multilevel channels is used. While for service-oriented businesses, the key decision lies in determining the service location that best serves the intended customer. This involves weighing factors such as delivery mode and physical location.

Promotion is a comprehensive strategy that involves advertising, personal selling, sales promotion, and publicity. The goal is to educate potential customers about the product and incentivize them to make a purchase.

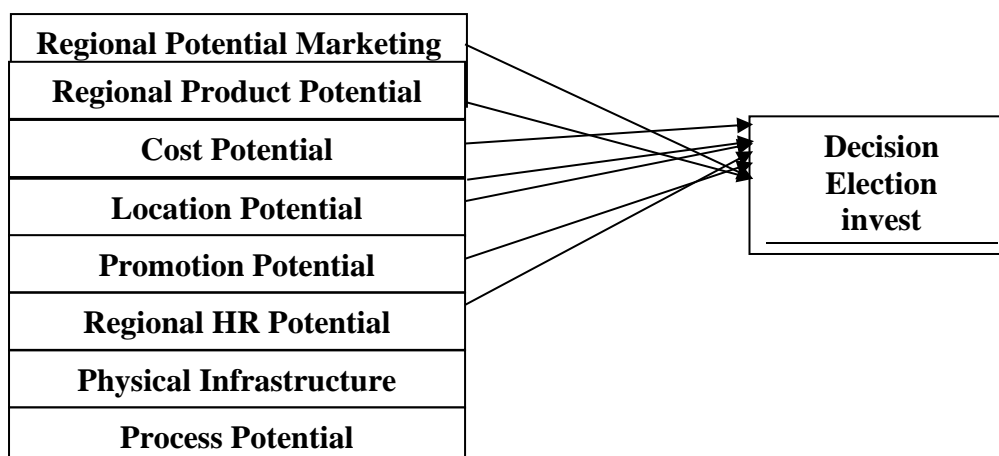
Individuals who are directly engaged in the day-to-day operations of a company are key factors that contribute significantly to an organization's success. In a service-based company, the people element serves a vital role not only in production or operations but also in establishing direct communication with customers. The conduct of these personnel is essential in determining the quality of services rendered and the overall reputation of the service company.

The impact of Physical Evidence on consumer behavior cannot be overstated. It encompasses everything from the physical environment, including the building structure, furniture, equipment, fixtures, logos, and colors, to the tangible items associated with the services offered, such as tickets, covers, and labels. Additionally, the atmospheric elements of the company, such as visuals, aromas, sounds, and layout all play a vital role in enhancing the consumer's purchasing decision.

In the realm of business, 'process' refers to a company's endeavors in fulfilling its activities to cater to the wants and needs of its consumers. Within service providers, the collaboration between marketing and operations plays a crucial role in this facet. This is particularly important for meeting the demands of customers and providing prompt and accurate service.

According to Kotler and Armstrong's research (2001; 171), a buyer's decision-making process, which encompasses product choice, dealer choice, brand choice, purchase timing, and purchase amount, can be influenced by marketing mix stimuli and environmental factors, including other stimuli. The characteristics of the buyer and the buying decision process also play a significant role in shaping the ultimate decision.

In order for consumers to make decisions regarding a product or service, they must first recognize their need for it, conduct a search, and evaluate alternatives. According to Kanuk and Schiffman (2000; 443), this decision-making process is influenced by internal factors such as motivation, perception, learning, personality, and attitudes, as well as external factors including marketing efforts from the firm and the sociocultural environment. Post-purchase behavior follows, which includes both the purchase itself and an evaluation of the experience. The service marketing mix is a key factor in all stages of this process, from prepurchase to postpurchase decisions. Figure 1 illustrates the relationship between the service marketing mix and consumer selection decisions, which is influenced by a range of other external and internal factors.



**Figure 1. Paradigm of Linkages Between Regional Potential Marketing Mix and Investor Decisions to Invest**

Investor decisions are influenced by several key elements of the Marketing Mix for regional potential. These elements, including product potential, cost potential, location potential, promotion potential, human resource potential, physical infrastructure potential, and process potential, work together to impact investment decisions.

## **RESEARCH METHODS**

This research serves to verify and describe the study's objectives, relying on both descriptive and verification methods. Descriptive research seeks to discover the characteristics

of variables, specifically the regional marketing mix, while verification research tests hypotheses through field data. The investigation utilizes both descriptive and explanatory surveys to test the causal relationship between independent and dependent variables. Investors in Indonesia act as the unit of analysis, with a cross-sectional time horizon to collect empirical data from a sample of the population. Ultimately, the research aims to understand how regional marketing mix influences investment decisions.

## **RESULTS AND DISCUSSION**

The processing results indicate that the regional marketing mix is a crucial factor influencing investor decisions, as per Haksever, Render, Russel, and Murdick's seven-element service marketing mix. These elements, namely product (service), price, place, promotion, participants, physical evidence, and process, are all within an organization's control and can be manipulated to gain a competitive edge and increase customer interest. Service-based organizations use this marketing mix to drive customer satisfaction, ultimately determining their competitive position and company image in the target market.

A study on the various components of the regional marketing mix revealed that physical infrastructure has the most significant impact on Investor Decisions, with a score of 0.730. Following closely is the element of human resources, with a score of 0.347. Thus, the study suggests that enhancing physical infrastructure and HR capabilities in the region is crucial to attracting more investments.

According to Kotler and Armstrong (2001: 48), personnel directly involved in company activities are vital to organizations. For service companies, the human element not only contributes to operations and production, but also directly interacts with customers. As providers of services, people shape them and deliver them to consumers. The conduct of these individuals is paramount to the quality of services and the image of the company.

The statistical analysis conducted indicates that the two main factors contributing to investor decisions are human resources and physical/regional infrastructure. As per Lovelock & Wright (2002; 105), "the links in the service-profit chain" highlight the correlation between the quality of local government internal services and investor interest. Employee satisfaction, loyalty, productivity, and capabilities coupled with integrated infrastructure consistently attract investors. This emphasizes the importance of Regional Government in being mindful of the abilities of their staff and administrative officers, with regards to their skills and efficiency in serving investors.

Investors are heavily swayed by the presence of physical evidence and infrastructure before deciding to invest. Physical evidence encompasses the tangible elements that surround the service, such as the building, road infrastructure, equipment, and branding materials like logos and colors. Additionally, items like tickets, covers, and labels also fall under this category. Local government offices also play a crucial role in creating a supportive atmosphere using factors like visual appeal, scent, and layout. In marketing services, managing physical evidence is a potent strategy that involves manifesting intangible core values using tangible elements (Kotler, 2000; 92).

## **CONCLUSION**

In Indonesia, regional districts and cities boast untapped potential, such as unique natural resources, cost-effective opportunities for growth, and ample human resources. However, these benefits are yet to be fully realized due to limited infrastructure, communication shortcomings, and bureaucratic red tape hindering the investment process. When considering an investment opportunity, investors prioritize two key factors: whether the region's infrastructure is sufficient and whether the local workforce is dependable and capable of maintaining security.

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